This analysis was based on the pre-determined criteria and measures listed below:

Section	Description	Measures			
Student Demand	Includes an assessment of OCAS (2007 - 2011) enrolment data at other colleges in terms of mean growth rate with a specific focus on Fleming's direct competitors where appropriate (Georgian, Sheridan, Seneca and Durham) Trends in certificate, diploma, degree, apprenticeship and continuing education (where available).	<ul> <li>Strong = Fleming enrolment growth is outpacing system and is equal to or greater than 3%</li> <li>Moderate = Fleming enrolment growth is equivalent to system demand and is between 1.0 to 2.9%</li> <li>Weak = Fleming enrolment growth is less than the system demand and is less than 1%</li> </ul>			
	Click Below to Access Full Source Document: Fall Enrollment Trend				
Labour Market	Includes projected employment rate growth based on a consolidation of various Ontario, Canadian, and US sources including HRSDC, Sector Council Reports US Bureau of Labour Statistics, and the MTCU Employment Profile.	<ul> <li>Strong = Between 5-6 positive labour market indicators</li> <li>Moderate = Between 3-5 positive labour market indicators</li> <li>Weak = Between 1-2 or no positive labour market indicators</li> </ul>			
Competitive Analysis	Includes the number of actual colleges offering the program as well as the ratio of applications to acceptances at Fleming compared to other colleges and specific comment about Fleming's direct competitors where appropriate (Georgian, Sheridan, Seneca and Durham) <b>Click Below to Access Full Source</b> <b>Document:</b> Fall Conversion Report	<ul> <li>Strong = Fleming conversion ratio is greater than 2 below the system</li> <li>Moderate = Fleming conversion ratio is 1 above, below or equal to the system</li> <li>Weak = Fleming conversion ratio is greater than 2 above than the system</li> </ul>			
Financial Analysis	Includes a review of Contribution to Overhead (CTO) for existing programs (2010-11) Click Below to Access Full Source Document: Costing Analysis	<ul> <li>Strong = CTO is greater than 35%</li> <li>Moderate = CTO is between 30 - 34%</li> <li>Weak = CTO is between 20 - 30%</li> <li>No Contribution = 19% or less</li> </ul>			

Key Performance Indicators	Includes KPI trends from the Key Performance Indicator Summary 5 Year Historical Overview KPI Data from Reporting Years 2008-2012. Click Below to Access Full Source Document: Key Performance Indicators	<ul> <li>Strong = Above system average in 6-7 indicators</li> <li>Moderate = Above system average in 3-5 indicators</li> <li>Weak = Above system average in 0-2 indicators.</li> </ul>
Resource Analysis	Requires school level assessment regarding space, technology, capital equipment and human resources. Recommendations from recent Program Review Reports included here	

### **Community Based Applied Research (70717)**

Student Demand <sup>1</sup>	MODERATE
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The following information consists of OCAS yearly student fall registration data as well as a mean growth rate and average student registration for each program under these categories:

#### **Graduate Certificate**

- Three schools currently offer this program, one of which is a direct competitor with Fleming
- Georgian, the direct competitor, has experienced a **0%** mean growth rate and an average registration of **28 students**
- Algonquin has the highest mean growth rate (21%)

### **Graduate Certificate**

Program: 707	Program: 70717 - RESEARCH ANALYST													
	2007	2008	% Change (07-08)	2008	2009	% Change (08-09)	2009	2010	% Change (09-10)	2010	2011	% Change (10-11)	% Mean Growth Rate (07-11)	5 Year Average Reg. Students
ALGONQUIN					16		16	10	-38	10	18	80	21	15
CENTENNIAL											1			1
GEORGIAN	26	30	15	30	31	3	31	27	-13	27	25	-7	0	28
Total	26	30	15	30	47	57	47	37	-21	37	44	19		

### **Labour Market**

MODERATE

### **Employment Ontario**<sup>2</sup>

Policy and Program Officers, Researchers and Consultants (NOC- 416)

- Employment Ontario Rating (2009-2013):
  - Average
- Education and Training
  - "A master's degree in economics or in a related discipline such as business administration or statistics is usually required. A doctorate degree in economics may also be required. Depending on the nature of the work being one, an economist or policy analyst may require specialized or general academic training. Advances in computer technology have fundamentally changed the way in which economic research is conducted. Tasks such as accessing information, statistical analysis, economic projections and forecasting all require knowledge of both computer technology and economic theory."

<sup>&</sup>lt;sup>1</sup> Registration data obtained from the Program Counts by Applicant Type Report (RPT0050P) in the OCAS Reporting and Analytics Cube December 7, 2011. Some programs/colleges may not be included because they were missing MCU codes in the OCAS dataset Prepared by Fleming Data Research (07-2012)

<sup>&</sup>lt;sup>2</sup> "4162 Economists and Economic Policy Researchers and Analysts." *Employment Ontario*. N.p., n.d. Web. 24 Aug. 2012. <a href="http://www.tcu.gov.on.ca/eng/labourmarket/ojf/pdf/4162\_e.pdf">http://www.tcu.gov.on.ca/eng/labourmarket/ojf/pdf/4162\_e.pdf</a>>.

4

# **Key Research Findings**

- Demand
  - "Opportunities for employment in this occupation are expected to be average over the period from 2009 to 2013. Employment growth for economists will be tempered as employees are hired to perform more specialized tasks in jobs with different titles such as financial analysts, market analysts and public policy consultants. Opportunities will be good in the private sector over the forecast period given the complexity of the global economy and the growing need for economic analysis, particularly during an economic downturn. Many private companies will require the services of these professionals on a consulting basis. However, compared to the government sector, the private sector is a relatively small employer of these workers."
  - "Advancements in technology have enhanced the work capacity of these professionals. Computer technology has greatly reduced the tasks related to complex mathematical calculations and the storage and manipulation of large data sets. Individuals with a master's degree or Ph.D. in economics with knowledge of quantitative techniques in economic modeling and forecasting with good communication skills should have the best job prospects."

### **HRSDC**<sup>3</sup>

Policy and Program Officers, Researchers and Consultants (NOC-416)

	Level	Share
Expansion Demand:	39,918	47%
Retirements:	35,188	41%
Other Replacement	5,490	6%
Demand:		
Emigration:	4,633	5%
Projected Job Openings:	85,229	100%
	Level	Share
School Leavers:	77,077	77%
Immigration:	10,423	10%
Other	12,907	13%
Projected Job Seekers:	100,407	100%

"Based on projections and considering that there was a shortage of labour supply in this occupation, it is expected that the number of job seekers will remain insufficient to fill job openings over the 2011-2020 period. Although employment growth will remain relatively high over the projection period, it will slow down significantly compared to the strong growth recorded in recent years. One of the main reasons for this slowdown is the budget freezes or cuts put in place by the federal government and some of the provincial governments. The slowdown will, however, be partially offset by the increase in the need to replace workers who retire. With regard to labour supply, the number of school leavers, who represent the vast majority of the job seekers, and immigrants will continue to increase; however, mobility will be more limited because fewer workers from other occupations will be attracted to this occupation as a result of the deterioration of its labour market conditions."

<sup>&</sup>lt;sup>3</sup> "Policy And Program Officers, Researchers And Consultants (NOC-416)." *Canadian Occupational Projection System (COPS)*. N.p., n.d. Web. 24 Aug. 2012. <a href="http://www23.hrsdc.gc.ca/.4cc.5p.1t.3onsummaryd.2tail@-eng.jsp?tid=60">http://www23.hrsdc.gc.ca/.4cc.5p.1t.3onsummaryd.2tail@-eng.jsp?tid=60</a>>.

### **Employment Profile**<sup>4</sup>

In 2010-2011, **69.6%** of graduates were employed in a full time position which related to this program of study provincially

### Social Services

Total Graduates: 3,096 Total Graduates in Su	rvey: 2,211	Response Rate: 🖝	71.5%
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3.5% graduates were reported after the survey window not come, write program information for these graduates has been induced these graduates are not induced in survey results, such as response rates.

#### **Programs in Social Services**

Programs	Duration	Total Grads	Total in Survey	Total in Labour Force	Colleges
Activation Co-ordinator/ Garontology	2 Years	45	34	32	George Brown
Activation Techniques In Gerontology	Post Diploma	35	29	26	Fanshawe, Georgian
Addictions: Treatment And Prevention	Post Diploma	52	38	35	Durham, Georgian
American Sign Language – English Interpreter	3 Years	10	8	7	George Brown
American Sign Language And Literacy Instructor	2 Years	3	3	3	George Brown
Autism And Behavioural Science	Post Diploma	176	120	100	Fanshawe, George Brown, Lambton, Mohawk, St. Clair, St. Lawrence
Behavioural Psychology – Bachelor Of Applied Arts	4 Years	35	19	17	St. Lawrence
Behavioural Science Technology	3 Years	124	85	77	George Brown, St. Lawrence
Career And Work Counsellor	2 Years	77	61	53	George Brown
Career Development Practitioner	Post Diploma	40	35	34	Conestoga
Chemical Dependency Counselling	Post Diploma	6	5	4	St. Clair
Community Mental Health Multidiscipline	Post Diploma	38	28	25	Mohawk
Community Worker	2 Years	90	68	45	George Brown, Sheridan
Corporate Training And Development	Post Diploma	1	<u>.</u>	3	Fanshawa
Expressive Arts	Post Diploma	12	6	6	Sir Sandford Fleming
Family Violance – Counsellor And Advocate	2 Years	49	32	19	George Brown
Human Services Maragement – Bachelor Of Applied Arts	4 Years	8	6	6	Loyalist
Instructor For The Blind And Visually Impaired	Post Diploma	21	11	8	Mohawik
Intervenor For Deaf – Blind Persons	2 Years	18	12	9	George Brown
Mental Health Worker	2 Years	103	56	37	Canadore, Confederation, Sir Sandford Flemitig
Ontarto Band Social Services Administrator	2 Years	2	2	2	Northern

<sup>&</sup>lt;sup>4</sup> "Employment Profile." *Ontario*. N.p., 2011. Web. 19 July 2012.

 $<sup>&</sup>lt;\!http://www.tcu.gov.on.ca/pepg/audiences/colleges/serials/eprofile09-10/profile10.pdf\!>.$ 

#### **Social Services**

#### Programs in Social Services (cont.) Total in Total Total in Labour Colleges Duration Grads Survey Force Programs Pre-Interpreter 21 I Year 41 5 George Brown 23 23 Research Analyst Post Diploma 31 Georgian Social Service Worker 2 Years 1,986 1,440 1,070 Algonquin, Boreal, Cambrian, Canadore, Centennial, Conestoga, Confederation, Durham, Fanshawe, George Brown, Georgian, Humber, La Cité, Lambton, Loyalist, Mohawk, Niagara, Northern, Sault, Seneca, Sheridan, Sir Sandford Fleming, St. Lawrence Social Service Worker -93 68 56 Cambrian, La Cité, Seneca, Sheridan 2 Years Gerontology

#### Summary of Survey Data

	Program Cluster	All Programs
Survey Population	2,211	50,622
Labour Force Participation	77%	74%
Employment Rate <sup>a</sup>	82%	83%
Employed Part-time#	26%	18%
Employed Full-time*	56%	65%
Average Annual Earnings - Total	\$34,143	\$33,199
Average Annual Earnings - Female	\$33,609	\$31,897
Average Annual Earnings - Male	\$36,302	\$34,607
Graduate Satisfaction	76%	79%
Employer Satisfaction	93%	93%
	A 10.000	

a. As a percentage of graduates in the labour force.

Social Services

#### Graduate Outcomes for Program Cluster (as a percentage of all respondents)



#### Top Five Industries of Employment

	#	%
Social Assistance	414	30.7%
Nursing and Residential Care Facilities	204	15.1%
Ambulatory Health Care Sarvices	97	7.2%
Educational Services	97	7.2%
Food Services and Drinking Places	61	4.5%

#### **Top Five Occupational Categories**

#	%
442	32.6%
79	5.8%
49	3.6%
46	3.4%
43	3.2%
	79

Social Services

#### Summary of Graduate Outcomes by Program

	Full-time Employed,			l-time ployed,		t-time sloyed,			No	t in			
	Progra	m Related	Program	Unrelated %	Progra	m Related	Program	Unrelated	Uner #	nployed X	Labou #	H S	
Activation Co-ordinator/ Garontology	IB	52.9	2	5.9	6	17.6	3	8.8	3	8.8	2	5.9	
Activation Techniques In Gerontology	14	48.3	4	13.8	8	27.6	-	-	1	-	3	10.3	
Addictions: Treatment And Prevention	12	31.6	3	7.9	10	26.3	7	18.4	3	7.9	3	7.9	
American Sign Language — English Interpreter	1	25.0	100	54 2000	4	50.0	1	12.5	14	2	r	12.5	
Autism And Behavioural Science	46	38.3	13	10.8	28	23.3	7	5.8	6	5.0	20	16.7	
Behavioural Psychology Bachelor Of Applied Arts	10	52.6	2	10.5	3	15.8	10	-	2	10.5	2	10.5	
Behavioural Science Technology	46	54.1	10	11.8	6	7.1	8	9.4	7	8.2	8	9.4	
Career And Work Counsellor	21	34.4	7	11.5	5	8.1	2	3.3	18	29.5	8	83.1	
Career Development Practitioner	20	57.1	3	8.6	5	14.3		-	6	17.1	1	2.9	
Community Mental Health - Multidiscipline	5	17.9	7	25.0	5	17.9	5	17.9	3	10.7	3	10.7	
Community Worker	16	23.5	7	10.3	6	8.8	4	5.9	12	17.6	23	33.8	
Expressive Arts	1	16.7	2	33.3	2	33.3	1	16.7	1.12	-	1	-	
Family Violence - Counsello And Advocate	r 3	9.4	5	15.6	3	9.4	1	3.1	6	18.8	14	43.8	
Human Services Management – Bachelor Of Appiled Arts	1	33.3	3	50.0	1	16.7	12	100	172	-	2	-	
Instructor For The Blind And Viewally Impaired	3	27.3	2	18.2	1	9.1	2	18.2	14	2	3	27.3	
Intervenor For Deaf - Band Persons	B	66.7	$\mathcal{C}_{i}$	12	÷.,	5	$\sim$	1	1	8.3	3	25.0	
Mental Health Worker	13	23.2	13:	19.6	5	8.9	3	5.4	5	8.9	19	33.9	
Pre-Interpreter	-	+		-	2	9.5	1	4.8	2	9.5	16	76.2	
Research Analyst	16	69.6	3	13.0	-	-	-	-	4	17.4	-	-	
Social Service Worker	354	24.6	217	15.1	164	11.4	119	8.3	216	15.0	370	25.7	
Social Service Worker – Garontology	19	27.9	10	14.7	9	13.2	8	11.8	10	14.7	12	17.6	
All Programs In Cluster*	629	28.6	311	14.1	273	12.4	172	7.8	304	13.8	511	23.2	

\* Does not include 4 programs with fewer than 5 graduates in the labour force.

### Social Services

#### Earnings of Full-time Employed Participants

Program	Average - Females	Average - Males	Median - Females	Median - Males	Average for Program	Median for Program
Activation Co-ordinator/ Gerontology	\$32,962		\$33,489	5	\$33,302	\$33,789
Activation Techniques In Gerontology	\$35,007		\$37,000	2	\$35,007	\$37,000
Addictions: Treatment And Prevention	\$38,488	-	\$42,900	1	\$39,529	\$42,000
American Sign Language – English Interpreter	4	-	2	99. 1	-	2
Autism And Behavioural Science	\$36,485	-	\$37,250		\$36,347	\$36,500
Behavioural Psychology – Bachelor Of Applied Arts	\$37,194		\$36,250	10	\$38,812	\$36,500
Behavioural Science Technology	\$37,887	\$38,992	\$40,000	\$38,000	\$38,095	\$38,250
Career And Work Counsellor	\$37,475	\$39,142	\$38,400	\$42,444	\$37,795	\$40,075
Career Development Practitioner	\$40,540		\$39,000	100	\$40,225	\$39,000
Community Mental Health – Multidiscipline	\$25,441	-	\$22,943	2	\$25,441	\$22,943
Community Worker	\$33,033	\$40,397	\$28,849	\$38,564	\$35,711	\$37,443
Expressive Arts			-	100000	-	-
Family Violence – Counsellor And Advocate	\$36,745		\$38,087	2	\$36,745	\$38,087
Human Services Management – Bachelor Of Applied Arts	\$53,124	1	\$58,000	2	\$53,124	\$58,000
Instructor For The Blind And Visually Impaired	4	÷.	20	29 2	ŝ	2
Intervenor For Deaf - Blind Persons	\$39,570		\$36,500		\$39,570	\$36,500
Mental Health Worker	\$29,362		\$23,471	1	\$31,546	\$32,000
Pre-Interpreter	1	-	2	1	-	23
Research Analyst	\$49,837	\$37,095	\$45,000	\$40,000	\$44,740	\$41,584
Social Service Worker	\$31,589	\$34,430	\$30,113	\$33,486	\$32,034	\$30,660
Social Service Worker – Gerontology	\$32,159	-	\$33,525	12	\$32,456	\$33,525
All Programs in Cluster*	\$33,482	\$36,302	\$32,396	\$36,933	\$33,904	\$33,000

\* Does not include 4 programs with fewer than 5 graduates in the labour force.

#### **Social Services**

#### **Program Cluster Satisfaction**

Graduate Satisfaction with the usefulness of his/her college education in achieving his/her goals after graduation.\*



\* 2,077 graduates participated in this question.

Employer Satisfaction with employee overall college preparation for the type of work he/she was doing\*



\* 307 employers participated in this survey.

#### Program Cluster Historical Data

8. 1994)	00-01 Grads	01-02 Grads	02-03 Grads	03-04 Grads	04-05 Grads	05-06 Grads	06-07 Grads	07-08 Grads	08-09 Grads	09-10 Grads
Percentage Employed	2E.88	86.8%	86.5%	85.9%	86.7%	87.1%	88,7%	90.6%	83.9%	82.0%
Percentage Employed Full-time	69.5%	65.8%	63.5%	61.8%	61.9%	64.4%	65.6%	67.3%	58.3%	55.7%
Percentage Employed Full-time Related Jobs	53.6%	51.6%	46.6%	42.1%	42.5%	44.1%	48.8%	49,1%	42.2%	37.4%
Average Annual Salary Full-time Related Jobs	\$30,673	\$30,820	\$30,828	\$31,535	\$32,529	\$32,288	\$34,034	\$35,439	\$36,603	\$37,202

### Working in Canada<sup>5</sup>

Natural and Applied Science Policy Researchers, Consultants and Program Officers (NOC 4161)

- Ontario Rating: Not Available
- Wage Range by Region:

Location	Wage (\$/	Wage (\$/hr)						
	Low	Median	High					
Ontario	22.84	37.02	52.20					
HamiltonNiagara Peninsula Region	22.84	37.02	52.20					
Kingston - Pembroke Region	N/A	N/A	N/A					
KitchenerWaterlooBarrie Region	N/A	N/A	N/A					
London Region	N/A	N/A	N/A					
Muskoka-Kawarthas Region	22.84	37.02	52.20					
Northeast Region	22.84	37.02	52.20					
Northwest Region	N/A	N/A	N/A					
Ottawa Region	28.72	39.49	52.82					
StratfordBruce Peninsula Region	22.84	37.02	52.20					
Toronto Region	22.84	37.02	52.20					
Windsor-Sarnia Region	22.84	37.02	52.20					

<sup>&</sup>lt;sup>5</sup> "Natural and Applied Science Policy Researchers, Consultants and Program Officers (NOC 4161)." *Working In Canada*. N.p., n.d. Web. 24 Aug. 2012. <a href="http://www.workingincanada.gc.ca/report-">http://www.workingincanada.gc.ca/report-</a>

eng.do?area = 8792&lang = eng&noc = 4161&action = final&ln = p@ionKeyword = Peterborough%2C + Ontario&s = 1&source = &titleKeyword = communications + policy + researcher # wages >.

Competitive Analysis <sup>6</sup>	MODERATE
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The following information consists of OCAS yearly fall application and registration data as well as a conversion ratio for each program under this category:

#### **Graduate Certificate**

• Georgian had the best conversion ratio in 2011 (3:1) and Centennial had the lowest (15:1)

#### Graduate Certificate

Program: 707	17 - RE	SEA	RCH ANAL	YST											
	App. 2007	Reg. 2007	Conversion Ratio			Conversion Ratio	App. 2009	Reg. 2009	Conversion Ratio	App. 2010		Conversion Ratio		Reg. 2011	Conversion Ratio
ALGONQUIN	0			19			69	16	4:1	58	10	6:1	69	18	4:1
CENTENNIAL	0			0			0			0			15	1	15:1
GEORGIAN	74	26	3:1	84	30	3:1	73	31	2:1	85	27	3:1	76	25	3:1
Total	74	26	3:1	103	30	3:1	142	47	3:1	143	37	4:1	160	44	4:1

Financial AnalysisNOT AVAILABLE
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Source: Program Costing Analysis 2010/2011

- Contribution to Overhead: -
- Program Weight: 1.20
- Funding Unit: 0.80

### Key Performance Indicators NOT AVAILABLE

Source: Key Performance Indicator Summary 5 Year Historical Overview KPI Data from Reporting Years 2008-2012

#### Resource Analysis Equipment

Staffing

Space

<sup>&</sup>lt;sup>6</sup> Application data obtained from OCAS College Count Cube October 19, 2011 Registration data obtained from the Program Counts by Applicant Type Report (RPT0050P) in the OCAS Reporting and Analytics Cube December 7, 2011. Some programs/colleges may not be included because they were missing MCU codes in the OCAS dataset Prepared by Fleming Data Research (07-2012)