This analysis was based on the pre-determined criteria listed below:

Section	Description	Measures
Student Demand	Includes an assessment of OCAS (2007 - 2011) enrolment data at other colleges in terms of mean growth rate with a specific focus on Fleming's direct competitors where appropriate (Georgian, Sheridan, Seneca and Durham) Trends in certificate, diploma, degree, apprenticeship and continuing education (where available).	 Strong = Fleming enrolment growth is outpacing system and is equal to or greater than 3% Moderate = Fleming enrolment growth is equivalent to system demand and is between 1.0 to 2.9% Weak = Fleming enrolment growth is less than the system demand and is less than 1%
	Click Below to Access Full Source Document: Fall Enrollment Trend	
Labour Market	Includes projected employment rate growth based on a consolidation of various Ontario, Canadian, and US sources including HRSDC, Sector Council Reports US Bureau of Labour Statistics, and the MTCU Employment Profile.	 Strong = Between 5-6 positive labour market indicators Moderate = Between 3-5 positive labour market indicators Weak = Between 1-2 or no positive labour market indicators
Competitive Analysis	Includes the number of actual colleges offering the program as well as the ratio of applications to acceptances at Fleming compared to other colleges and specific comment about Fleming's direct competitors where appropriate (Georgian, Sheridan, Seneca and Durham) Click Below to Access Full Source Document: Fall Conversion Report	 Strong = Fleming conversion ratio is greater than 2 below the system Moderate = Fleming conversion ratio is 1 above, below or equal to the system Weak = Fleming conversion ratio is greater than 2 above than the system
Financial Analysis	Includes a review of Contribution to Overhead (CTO) for existing programs (2010-11) Click Below to Access Full Source Document: Costing Analysis	 Strong = CTO is greater than 35% Moderate = CTO is between 30 - 34% Weak = CTO is between 20 - 30% No Contribution = 19% or less

Key Performance Indicators	Includes KPI trends from the Key Performance Indicator Summary 5 Year Historical Overview KPI Data from Reporting Years 2008-2012. Click Below to Access Full Source Document:	 Strong = Above system average in 6-7 indicators Moderate = Above system average in 3-5 indicators Weak = Above system average in 0-2 indicators.
Resource Analysis	Requires school level assessment regarding space, technology, capital equipment and human resources. Recommendations from recent Program Review Reports included here	

Geomatics Technician (50310)

Student Demand¹ • WEAK

The following information consists of OCAS yearly student fall registration data as well as a mean growth rate and average student registration for each program under these categories:

Diploma

- Fleming is the only college to offer this program
- Fleming has had an irregular growth rate, the mean growth rate is negative (-5%) and a good average registration over the past five years with 24 students

Diploma

Program: 5031	Program: 50310 - GEOMATICS TECHNICIAN													
	2007	2008	% Change (07-08)	2008	2009	% Change (08-09)	2009	2010	% Change (09-10)	2010	2011	% Change (10-11)	% Mean Growth Rate (07-11)	5 Year Average Reg. Students
FLEMING	24	23	-4	23	27	17	27	29	7	29	17	-41	-5	24
Total	24	23	-4	23	27	17	27	29	7	29	17	-41		

¹ Registration data obtained from the Program Counts by Applicant Type Report (RPT0050P) in the OCAS Reporting and Analytics Cube December 7, 2011. Some programs/colleges may not be included because they were missing MCU codes in the OCAS datasetPrepared by Fleming Data Research (07-2012)

Labour Market	• STRONG
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Employment Ontario

Not Available

HRSDC²

Mapping and Related Technologists and Technicians (NOC – 2255)

- Job Openings (2011/2020): 20,575
 Job Seekers(2011/2020): 25,962
- Post-Secondary Education Graduates: 28,845 (111%)
- "Based on projections and considering that labour supply and demand in this occupation were balanced over the 2008-2010 period, it is expected that the number of job seekers will remain sufficient to fill the job openings over the 2011-2020 period. The majority of job openings will arise from retirements, despite a retirement rate slightly below the average for all occupations. Workers in this occupation are generally younger than those in other occupations. Expansion demand will continue to grow at the rate of economic activity. In spite of a slowdown in growth, the construction sector will continue to create several jobs in this occupation. However, the difficulties that persist in the manufacturing sector will continue to slow down growth, particularly for industrial designers. With regard to labour supply, the majority of job seekers will come from the school system."

US Bureau of Labour

Surveying and Mapping Technicians (SOC – 17-3031)³

- Employment Growth (2010/2020):
 - o **56,900** (2010) to **66,000**(2020) Increase **16%**
- "Employment of surveying and mapping technicians is expected to grow 16 percent from 2010 to 2020, about as fast as the average for all occupations. Recent advancements in mapping technology have led to new uses for maps and a need for more of the data used to build maps. As a result, surveying and mapping technicians should have more work."
- "The digital revolution in mapmaking has created a need to harmonize property maps made the traditional way, with maps based on data fed into a GIS. Owners of private property will need to hire surveyors and surveying technicians to gather data in the field."

² "Technical Occupations In Architecture, Drafting, Surveying And Mapping (225)." *Human Resources and Skills Development Canada*. N.p., n.d. Web. 21 July 2012. http://www23.hrsdc.gc.ca/occupationsummarydetail.jsp?&tid=42.

³ Bureau of Labor Statistics, U.S. Department of Labor, *Occupational Outlook Handbook, 2012-13 Edition*, Surveying and Mapping Technicians,

on the Internet at http://www.bls.gov/ooh/architecture-and-engineering/surveying-and-mapping-technicians.htm (visited *July 21, 2012*).

- "Cities, towns, and counties are finding that the data gathered by surveying and mapping technicians are crucial in implementing systems integration, the process of putting onto one map all the information about wires, pipes, and other underground infrastructure. That way, a city, town, or county can upgrade the entire infrastructure a street at the same time, resulting in savings for the local government."
- "The prevalence of smart phones and other mobile devices with Global Positioning System (GPS) technology has greatly increased the use of maps for finding businesses and other destinations.
 Surveying and mapping technicians will be needed to provide the data for these maps and to ensure that they are accurate."

Cartographers and Photogrammetrists (SOC – 17-1021)⁴

- Employment Growth (2010/2020):
 - o 13,800 (2010) to 16,900 (2020) Increase 22%
- "Employment of cartographers and photogrammetrists is expected to grow 22 percent from 2010 to 2020, faster than the average for all occupations."
- "Increasing use of maps for national security and local government planning will fuel most of the growth. Cartographers and photogrammetrists will be needed to ensure the reliability and accuracy of maps produced and updated."
- "Cartographers are also being asked to incorporate into the maps they make the data gathered from social media and Internet technologies."
- "In addition to openings from growth, job openings will arise from the need to replace workers who retire or leave the occupation. Many cartographers are approaching retirement age."
- "Cartographers primarily will be needed to visualize spatial information and design the final presentation of information for clients."
- "Photogrammetrists should have excellent opportunities, because of the limited number of college graduates receiving degrees in this field."

⁴ Bureau of Labor Statistics, U.S. Department of Labor, *Occupational Outlook Handbook*, 2012-13 Edition, Cartographers and Photogrammetrists,

on the Internet at http://www.bls.gov/ooh/architecture-and-engineering/cartographers-and-photogrammetrists.htm (visited *July* 23, 2012).

Employment Profile⁵

Technology

System

Systems

Specialist

Construction Management

Construction Science And

Management – Bachelor Of Applied Technology Construction Techniques

Geographic Information

Geographic Information

Geographic Information Systems – Cartographic

Geographic Information

Systems Technician

Green Architecture

Geometics Technician

In 2010-2011, **46.7%** of graduates were employed in a full time position which related to this program of study provincially

Total Graduates:	,754 To	tal Grad	uates in Su	rvey: 1,2	41	Response Rate: **	71.2%	
 534 graduates were reported after these graduates are not included in sure Programs in Civil 				n information fo	or these	graduates has been included when	tver possible	
Programs	Duration	Total Grads	Total in Survey	Total in Labour Force	C	offeges		
Alternative (Sustainable) Energy Engineering Technology	3 Years	24	12	7	La	mbton		
Architecture - Project And Facility Management - Bachelor Of Applied Technology	4 Years	29	25	25	Co	onestoga		
Building Construction Technician	2 Years	62	46	40	Al	gonquin, Canadore		
Building Inspection Tachnician	2 Years	- 4	3	2	No	orthern		
Civil Engineering Technician	2 Years	104	72	52	Ca	mbrian, Loyalist, Mohawk, S	ault, Senec	
Civil Engineering Technology	3 Years	448	332	267	Co	gonguin, Cambrian, Conestr infederation, Fanshawe, Hur Cité, Loyalist, Mohawk, No neca, St. Clair, St. Lawrence	mber, rthern,	
Construction And Environment – Regulations And Compliance – Bachelor Of Applied Technology	4 Years	12	7	4	Ge	огде Вгомп		
Construction Craft Worker Foundations	l Year	11	5	5	G	iorge Brown		
Construction Engineering Technician	2 Years	262	177	118	Br	Algonquin, Bordal, Fanshawe, George Brown, La Cité, Loyalist, Mohawk, Northern, Seult, St. Clair		
Construction Engineering	3 Years	248	168	143	Во	réal, Conestoga, Fanshawe,	George	

17

21

105

16

7

42

9

15

15

19

53

14

7

34

12

Employment Profile: 2009-2010 Graduates

Sir Sandford Fleming

Brown, Niagara

George Brown

George Brown

Algonquin

Fanshawe

Fanshawo

Conestoga, Fanshawa, George Brown, Sault

Niagara, Sir Sandford Fleming

 5 "Employment Profile." $\it Ontario.$ N.p., 2011. Web. 19 July 2012.

Post Diploma

4 Years

1 Year

Post Diploma

Post Diploma

Post Diploma

2 Years

2 Years

Post Diploma

20

31

137

25

8

60

14

20

17

 $<\!\!\!\text{http://www.tcu.gov.on.ca/pepg/audiences/colleges/serials/eprofile}09-10/\!\!\!\text{profile}10.pdf\!\!>.$



Programs in Civil (cont.)

Programs	Duration	Total Grads	Total in Survey	Total in Labour Force	Colleges
Masonry – Haritage And Traditional	2 Years	23	15	14	Algonquin, George Brown
Masonry Techniques	/ Year	5	2	17	Conestogs
Renovation Techniques	Year	159	115	97	Canadore, Georgian, Lambton, Loyalist, Niagara, Sir Sandford Floming
Survey Technician	2 Years	6	5	3	Loyalist
Sustainable Building Design And Construction	1 Year	25	16	14	Sir Sandford Flaming

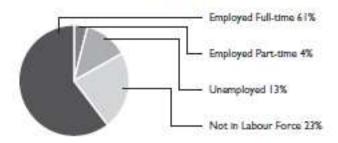
Summary of Survey Data

	Program Cluster	All Programs
Survey Population	1,241	50,622
Labour Force Participation	78%	74%
Employment Rate*	84%	83%
Employed Part-time*	5%	18%
Employed Full-time ^a	79%	65%
Average Annual Earnings - Total	\$39,800	\$33,199
Average Annual Earnings - Female	\$38,213	\$31,897
Average Annual Earnings – Male	\$40,067	\$34,607
Graduate Satisfaction	78%	79%
Employer Satisfaction	91%	93%

a. As a percentage of graduates in the labour force.



Graduate Outcomes for Program Cluster (as a percentage of all respondents)



Top Five Industries of Employment

	#	%
Construction of Buildings	193	24.5%
Professional, Scientific and Technical Services	176	22.3%
Specialty Trade Contractors	(13	14.3%
Heavy and CMI Engineering Construction	47	6.0%
Local, Municipal and Regional Public Administration	29	3.7%

Top Five Occupational Categories

#	%
90	10.1%
72	9.1%
67	8.5%
42	5.3%
41	5.2%
	# 80 72 67 42 41



Summary of Graduate Outcomes by Program

		II-time ployed,		I-time ployed,		t-time loyed,		t-time played,			No	ot In
	Program Related					Control of the Contro	and the second second second	the second secon	Uner	nployed		ar Force
		%	#	%	*	×		%	#	X		%
Alternative (Sustainable) Energy Engineering Technology	4	33.3	-	ā		. 5	1	8.3	2	16.7	5	41.7
Architecture – Project And Facility Management – Bachelor Of Applied Technology	20	80.0	-	2		-	-	74	5	20.0		
Building Construction Technician	24	52.2	В	17.4	1	2.2	-	32	7	15.2	6	13.0
Civil Engineering Technician	33	45.8	9	125	-		3	4.2	7	9.7	20	27.8
Civil Engineering Technology	195	58.7	25	7.5	1	0.6	4	1.2	41	12.3	65	19.6
Construction Craft Worker Foundations	- 3	20.0	1	20.0		Ε.	1.	20.0	3	40.0	=	- 5
Construction Engineering Technician	77	43.5	21	11,9	1	1.1	3	1.7	15	8.5	.59	33.3
Construction Engineering Technology	106	63.1	15	8.9	1	0.6	3	1.8	18	10.7	25	14.9
Construction Management	7	41.2	- 1	5.9	-	-	1	5.9	6	35.3	2	11.8
Construction Science And Management – Bachelor Of Applied Technology	16	76.2	2	9.5	-	. 5	×	1	3.1	4.8	2	95
Construction Techniques	30	28.6	14	13.3	-	4.5	1	1.0	8	7.6	52	49.5
Geographic Information System	8	50.0		6.3	1	6.3	2	12.5	2	12.5	2	12.5
Geographic information Systems	1	143	3	42.9	-	-	1	14.3	2	28.6	_	
Geographic information Systems – Cartographic Specialist	22	52.4	3	4.8	-	=		2.4	9	21.4	8	19.0
Geographic Information Systems Technician	6	56.7	- 1	11.1	5	1.5	100	12	1	15.	2	22.2
Geomatics Technician	7	46.7	3	20.0	1	6.7	_	-	-1	6.7	3	20.0
Green Architecture	3	33.3	4	44.4	-			-	2	22.2	-	-
Masonry – Heritage And Traditional	7	46.7	1	6.7	=	=:	2	13.3	4	26.7	1.	6.7
Ranovation Techniques	49	42.6	19	16.5	4	3.5	8	7.0	17	14.8	18	15.7
Sustainable Building Design And Construction	7	43.8	-	-	-	E	2	12.5	5	31.3	2	12.5
All Programs in Cluster	623	50.9	130	10.6	12	1.0	33	2.7	154	12.6	272	22.2

^{*} Does not include 4 programs with fewer than 5 graduates in the labour force.



Earnings of Full-time Employed Participants

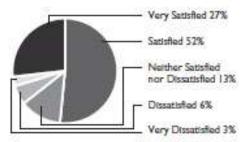
Program	Average - Females	Average - Males	Median - Females	Median – Males	Average for Program	Median for Program
Alternative (Sustainable) Energy Engineering Technology	-	-	-	-	-	-
Architecture - Project And Facility Managament - Bachelor Of Applied Technology	+	\$41,555	(8)	\$42,000	\$42,059	\$42,000
Building Construction Technician	-	\$29,180		\$28,679	\$29,163	\$28,679
Civil Engineering Technician	5.96	\$41,885	1.00	\$37,771	\$41,064	\$37,271
Civil Engineering Technology	\$40,903	\$43,119	\$40,857	\$41,714	\$42,899	\$41,714
Construction Craft Worker Foundations	5.	5	15	5 5	=	=
Construction Engineering Technician	3	\$39,219	17.	\$36,292	\$38,956	\$35,770
Construction Engineering Technology	\$36,618	\$43,000	\$36,271	\$41,149	\$42,536	\$40,679
Construction Management	121	\$58,464	120	\$60,000	\$58,464	\$60,000
Construction Science And Management – Bachelor Of Applied Technology	: - -	\$44,106		\$46,500	\$44,165	\$46,000
Construction Techniques	-	\$31,985	-	\$28,157	\$31,587	\$28,157
Geographic Information System	-	\$39,081	-	\$43,000	\$44,926	\$48,142
Geographic Information Systems	12.	-		-2-	-	120
Geographic Information Systems – Cartographic Specialist	\$44,659	\$46,311	\$46,929	\$47,000	\$45,733	\$46,964
Geographic Information Systems Technician	-	\$35,960	91	\$31,286	\$34,967	\$31,286
Geomatics Technician	-	\$36,879	-	\$35,457	\$36,879	\$35,457
Green Architecture	100	\$48,041	120	\$45,000	\$45,867	\$43,000
Masonry – Heritage And Traditional	-	\$37,081	100	\$34,414	\$37,081	\$34,414
Renovation Techniques	\$28,072	\$30,790	\$25,029	\$29,600	\$30,560	\$29,200
Sustainable Building Design And Construction	y.=7±	20	3	1274	\$33,295	\$31,286
All Programs in Cluster*	\$39,122	\$40,099	\$39,629	\$40,000	\$39,913	\$40,000
	100000000000000000000000000000000000000					

^{*} Does not include 4 programs with fewer than 5 graduates in the labour force.



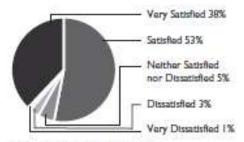
Program Cluster Satisfaction

Graduate Satisfaction with the usefulness of his/her college education in achieving his/her goals after graduation.*



^{* 1,187} graduates perticipated in this question.

Employer Satisfaction with employee overall college preparation for the type of work he/she was doing.*



^{* 203} employers participated in this survey.

Program Cluster Historical Data

	00-01 Grads	01-02 Grads	02-03 Grads	03-04 Grads	04-05 Grads	05-06 Grads	06-07 Grads	07-08 Grads	08-09 Grads	09-10 Grads
Percentage Employed	89.2%	87.8%	89.2%	89.7%	89.2%	91.9%	92.5%	92.0%	85.8%	83.8%
Percentage Employed Full-time	85.8%	84.1%	85.4%	86.5%	85.2%	88.3%	88.8%	87.3%	78.2%	78.9%
Percentage Employed Full-time Related Jobs	75.0%	71.5%	74.0%	72.7%	74.2%	75.3%	78.2%	76.9%	65.5%	65.1%
Average Annual Salary Full-time Related Jobs	\$33,600	\$33,675	\$35,107	\$37,379	\$36,165	\$37,915	\$38,792	\$40,824	\$40,676	\$41,303

Working in Canada⁶

Mapping and Related Technologists and Technicians (NOC – 2255)

o Ontario Rating: Not Available

Wage Range by Region:

Location	Wage (\$/hr)		
	Low	Median	High
Ontario	13.94	23.08	38.46
HamiltonNiagara Peninsula Region	17.00	22.00	38.46
Kingston - Pembroke Region	13.94	23.08	38.46
KitchenerWaterlooBarrie Region	13.00	24.04	41.58
London Region	13.94	23.08	38.46
Muskoka-Kawarthas Region	13.94	23.08	38.46
Northeast Region	17.98	22.03	32.21
Northwest Region	N/A	N/A	N/A
Ottawa Region	13.94	23.08	38.46
StratfordBruce Peninsula Region	N/A	N/A	N/A
Toronto Region	13.00	22.12	38.97
Windsor-Sarnia Region	N/A	N/A	N/A

Competitive Analysis ⁷	• STRONG
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The following information consists of OCAS yearly fall application and registration data as well as a conversion ratio for each program under this category:

Diploma

• Fleming has experienced a fairly high conversion ratio of **3:1** throughout the past five years

Diploma

50310 - GEOMATICS TECHNICIAN App. 2010 Reg. Conversion 2010 Ratio FLEMING 74 69 24 70 27 88 58 3:1 23 3:1 3:1 29 3:1 17 3:1 69 24 74 23 70 27 3:1 88 29 3:1 Total 3:1 3:1 58 17 3:1

⁶ "Mapping and Related Technologists and Technicians (NOC 2255) ." *Working in Canada*. N.p., n.d. Web. 21 July 2012. http://www.workingincanada.gc.ca/report-

eng.do?area=8792&lang=eng&noc=2255&action=final@ionKeyword=Peterborough%2C+Ontario&s=1&source=0&titleKeyword=Peterborough%2C+Ontario&s=0&titleKeyword=Peterborough%2C+Ontario&s=0&titleKeyword=Peterborough%2C+Ontario&s=0&titleKeyword=Peterborough%2C+Ontario&s=0&titleKeyword=Peterborough%2C+Ontar

⁷ Application data obtained from OCAS College Count Cube October 19, 2011 Registration data obtained from the Program Counts by Applicant Type Report (RPT0050P) in the OCAS Reporting and Analytics Cube December 7, 2011.Some programs/colleges may not be included because they were missing MCU codes in the OCAS dataset Prepared by Fleming Data Research (07-2012)

13

Key Research Findings

Financial Analysis NO CONTRIBUTION

Source: Program Costing Analysis 2010/2011

• Contribution to Overhead: -25.0%

Program Weight: 1.00Funding Unit: 2.00

Key Performance Indicators	• WEAK
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Source: Key Performance Indicator Summary 5 Year Historical Overview KPI Data from Reporting Years 2008-2012

KPI1-Graduation Rate
 KPI2-Working
 KPI3-Working Related
 KPI4-Grad. Satisfaction
 KPI8-Student Satisfaction-Learning
 KPI9-Student Satisfaction-Teachers
 KPI11-Grad. Satisfaction-Program

Resource Analysis Equipment

Staffing

Space