# **Position Description Form (PDF)**

| College: S | ir Sandford | Fleming |
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Incumbent's Name:

Position Title: Housing & Campus Services Officer Payband:

Position Code/Number (if applicable): S00653

Scheduled No. of Hours\_\_\_\_\_35/wk\_\_\_\_\_

Appointment Type: \_\_\_\_X\_\_\_12 months\_\_\_\_\_ less than 12 months

Supervisor's Name and Title: Manager, College Services

Completed by: Matt Markovic

PDF Date: April 1, 2022 Evaluated March 2023

## Signatures:

Incumbent: (Indicates the incumbent has read and understood the PDF) Date:

Supervisor:

Date:

#### Instructions for Completing the PDF

- 1. Read the form carefully before completing any of the sections.
- 2. Answer each section as completely as you can based on the typical activities or requirements for the position and not on exceptional or rare requirements.
- 3. If you have any questions, refer to the document entitled "A Guide on How to Write Support Staff Position Description Forms" or contact your Human Resources representation for clarification.
- 4. Ensure the PDF is legible.
- 5. Responses should be straightforward and concise using simple factual statements.

#### **Position Summary**

Provide a concise description of the overall purpose of the position.

Under the direction of the Manager, College Services, the incumbent provides a team lead role within the Housing & College Services department as it relates to the development and implementation of operational business processes and analysis. The incumbent conducts financial administration and analysis for all operational system processes for Housing & College Services.

The incumbent is responsible to coordinate the operational aspects of the Sutherland and Frost Residence properties to support the success of students living in residence. This includes, but is not limited to, residence admissions process, occupancy management, property operations, financial administration and directing front-line services and student workers.

As part of the College Services team, the incumbent shares responsibility to design, implement and evaluate service processes and planning of services related to Residence Conference Services, Campus One Card, Campus Store, Parking and Food Services. This includes, but is not limited to property operations, financial administration and directing front-line services.

### **Duties and Responsibilities**

Indicate as clearly as possible the significant duties and responsibilities associated with the position. Indicate the approximate percentage of time for each duty. Describe duties rather than detailed work routines.

|  | Approximate<br>% of time<br>annually* |
|--|---------------------------------------|
| <ul> <li>Functional Team Leader &amp; Operational Support</li> <li>In consultation with Management, determines the feasibility of requests, recommends changes/enhancements of business processes and/or systems to meet requirements of Housing &amp; College Services. Coordinates and defines work requests from College Services departments so that it can be appropriately prioritized, resourced, and scheduled. Tracks specific work efforts through a project plan. Assigns tasks to work group and monitors process for status reporting. Provides data analysis and report to support evidence-based decision making.</li> <li>Consulting Management to identify exceptions to normal processes, quick resolutions through effective troubleshooting, developing required contingency plans and timely follow up leading to continuous improvements to service levels.</li> <li>The incumbent designs and delivers all basic training for various Housing &amp; College Services systems and processes and provides functional guidance to Housing Services and College Services staff in their day-to-day use of products and understanding of processes.</li> </ul> | 20%                                   |
|  |                                       |

| Residence Admissions & Occupancy Management 20% |  |      |  |  |  |
|---|--|------|--|--|--|
| Ur<br>Bu<br>pr<br>ap                            | nder the general direction of the Manager, College Services, work with the Technical<br>usiness Analyst II to design and coordinate all technical aspects of the residence application<br>ocess, including but not limited to applicant portal design, admissions information,<br>oplicant records, data imports and exports and admission rules in the Housing<br>anagement System, StarRez | 2070 |  |  |  |
|   | entify and resolve issues in accordance with established procedures and policies making ecisions on admission with special attention to the student experience and residence contract.   |      |  |  |  |
| inp<br>es                                       | anage student application records in StarRez (Housing operating system). Data must be<br>outted to the appropriate system, payments and charges accurately processed, waitlists<br>tablished and maintained through the College Financial System and StarRez (Housing<br>verating system).   |      |  |  |  |
| de<br>ar  | orks under the guidance of the Manager, College Services & Manager, Residence Life to<br>evelop and implement an annual and on-going room assignment process for the Sutherland<br>ad Frost residences including assignment records in StarRez (Housing operating system).<br>his includes room transfers, reassignments, withdrawal and cancellations.                                      |      |  |  |  |
| Re  | esponsible for reviewing and approving on-going correspondence and follow-up with students ensure payment deadlines are met and residence occupancy is maintained.   |      |  |  |  |
| ac  | ssists the Manager, Residence Life and Student Development Case Management Specialist with<br>commodation and unique needs requests related to accessibility and other student needs.<br>Insures appropriate placement and students records are maintained.  |      |  |  |  |
|   | evelops annual business timelines for each intake for approval by Manager, College ervices.  |      |  |  |  |
| an  | ssist student, parents and staff with concerns and policy interpretations; responds verbally<br>id/or in writing to inquiries or concerns and resolves situations of a non-routine nature.   |      |  |  |  |
| D   | ocument processes and provide opportunities to automate tasks, where applicable  |      |  |  |  |

| Financial & Budget Support  |  |  |  |
|---|--|--|--|
| Under the general direction of the Manager, College Services, the incumbent will develop and     implement processors related to residence. and condition for a student observed                    |  |  |  |
| implement processes related to residence, one card and food service fees, student charges<br>and collection of housing & campus services revenue. This includes communications with                 |  |  |  |
| students and staff regarding residence and/or one card services.  |  |  |  |
| Coordinate with Financial Services to ensure all student accounts are updated in  |  |  |  |
| accordance with College policies, procedures and timelines.   |  |  |  |
| Coordinates the fee collection process and communicates with students with outstanding  |  |  |  |
| accounts, which may include meeting with students to make payment arrangements.   |  |  |  |
| Ensures financial collection process is followed and issues are appropriately escalated as<br>defined by established procedures.  |  |  |  |
| <ul> <li>Analyzes student financials for preparation of reporting, financial reconciliation and</li> </ul>  |  |  |  |
| coordination of data with College Financial Systems.  |  |  |  |
| <ul> <li>Analyzes Housing &amp; College Services financials for preparation of reporting, financial<br/>reconciliation and coordination of data with College Financial Systems.</li> </ul>          |  |  |  |
| Initiates the purchase order system; creating, managing purchase orders using the   |  |  |  |
| College Financial System, then receives invoices and forwards to accounting for   |  |  |  |
| <ul> <li>payment for Housing &amp; College Services departments.</li> <li>Reviews and processes invoices for College Services departments to ensure accuracy,</li> </ul>                            |  |  |  |
| compliance with established contract terms and budgets  |  |  |  |
| <ul> <li>Organizes and presents findings of invoice reviews to contract managers should</li> </ul>  |  |  |  |
| discrepancies arise to address directly with vendors  |  |  |  |
| <ul> <li>Liaises with the accounting and management information system offices to ensure proper<br/>procedures are in place for payment and refunds as well as queries on the residents.</li> </ul> |  |  |  |
| Assists with budget preparation and monitoring for Housing Services and College Services,   |  |  |  |
| including but not limited to Residence Conference Services, Campus One Card, Campus   |  |  |  |
| Store, Parking and Food Services using College Financial Systems, and long-term capital<br>and one-time expenses  |  |  |  |
| <ul> <li>Prepares reports for analysis to track financial performance and other forms of operational</li> </ul>   |  |  |  |
| performance as required.  |  |  |  |
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| <u> </u>  |  |  |  |

| <ul> <li>Housing &amp; Campus Services Office</li> <li>Establishes and implements services standards and operating procedures for the Housing Services Office.</li> <li>Coordinates the delivery of front-line services related to Housing &amp; Campus Services. This includes designing, implementation and supporting new business processes as they relate to campus services (housing, one card, food services). This includes coordinating administrative support to issuing cards, responding to inquiries and implementing service enhancements.</li> <li>Provides training and providing direction to student workers working at service counters related to housing &amp; campus services</li> <li>Interprets residence, one card &amp; food service agreements and information for students so they can make informed decisions as to how their actions will impact them.</li> <li>In the absence of the manager, makes decisions when student's accommodation, one card and access to food services are affected, being prepared to enforce polices/procedures and community standards as it affects the health and safety of students.</li> </ul>   | 10% |  |
|--|-----|--|
|  |     |  |
| <ul> <li>Housing Property Operations Project Coordination</li> <li>Leads the development and implementation of semester move-in and move-out processes including student communications, keys, room inspections, cleaning scheduled and quality assurance.</li> <li>Performs routine rounds of the residence buildings and create work orders to address any deficiencies</li> <li>Lead point of contact for cleaning vendor to design and coordinate daily residence cleaning operations, coordinate major tumover cleaning projects, conference event set up and cleaning, and quality assurance of cleaning projects</li> <li>Lead training for Housing Services staff and cleaning vendor for tumover cleaning procedures and processes</li> <li>Coordinates Conducts condition assessments of the student suites &amp; bedrooms ensuring accurate records are maintained. Records are utilized to assess damages and appropriate charges when applicable.</li> <li>Supports Capital Projects team in the coordination of Residence facility rejuvenation project work</li> <li>Directly Coordinates communications with students in residence regarding their condition of their suites/bedrooms. Follows up to ensure appropriate resolution, escalating sensitive work orders following up to ensure completion assigning repairs to the appropriate party (College maintenance, contractor, cleaning, student workers).</li> <li>Monitors to status of work orders to ensure tasks are completed based on established timelines, escalating unresolved work to the Manager, College Services.</li> <li>Guidance of summer student workers. Assist in preparing work lists for students, follow up to ensure work is done and done well.</li> <li>Responsible for accuracy of key inventory, quality control and maintaining the StarRez (Housing operating system) key database</li> <li>Responsible for coordinating key assignments for students, replacements and charges to</li> </ul> | 20% |  |

| Responsible for key access and controls for staff, student workers, contractors etc.     | i                                     |
|--|---------------------------------------|
| <ul> <li>Identifies and resolves key issues and ensuring repairs are complete</li> </ul> |                                       |
|  | -                                     |
| Coordinates key inventories and audits are completed based on established procedures.    |                                       |
| Be knowledgeable of emergency response procedures and implement as required.             |                                       |
| Be knowledgeable of emergency response procedures and implement as required.             |                                       |
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| Other related duties as assigned | 5%      |  |
|                                  | <u></u> |  |

### 1. Education

**A** Check the box that best describes the **minimum** level of **formal** education that is required for the position and specify the field(s) of study. Do not include on-the-job training in this information.

| Up to High School   |   | 1 year certificate      | 2 year diploma   |
|---------------------|---|-------------------------|--|
| Trade certification | Х | 3 year diploma / degree | 4 year degree or 3 year diploma<br>/ degree plus professional<br>certification |

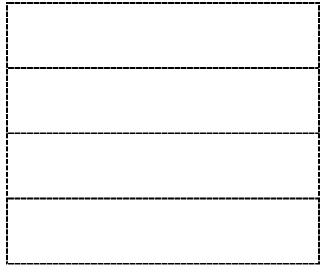
Dest graduate degree (e.g. Masters) or 4 years degree plus professional certification

Field(s) of Study:

3 year diploma/degree in business administration – finance/accounting, finance, systems administration or related discipline.

B. Check the box that best describes the requirement for specific course(s), certification, qualification, formal training or accreditation in addition to and not part of the education level noted above and in the space provided specify the additional requirement(s). Include only the requirement that would typically be included in the job posting and would be acquired prior to the commencement of the position. Do not include courses that are needed to maintain a professional designation.

- No additional requirements
- X Additional requirements obtained by course(s) of a total of 100 hours or less
- Additional requirements obtained by course(s) of a total between 101 and 520 hours
- Additional requirements obtained by course(s) of a total of more than 520 hours



### 2. Experience

Experience refers to the minimum time required in prior position(s) to understand how to apply the techniques, methods and practices necessary to perform this job. This experience maybe less than experience possessed by the incumbent, as it refers only to the minimum level required on the first day of work.

Check the box that best captures the typical number of years of experience, in addition to the necessary education level, required to perform the responsibilities of the position and, in the space provided, describe the type of experience. Include any experience that is part of a certification process, but only if the work experience or on-the-job training occurs after the conclusion of the educational course or program.

| Less than one (1) year    |  |
|---------------------------|--|
| Minimum of one (1)year    |  |
| Minimum oftwo (2) years   |  |
| Minimum ofthree (3) years |  |

| X Minimum of five (5) years | <ul> <li>Experience as a 'major user' of College Financial Systems (Evolve) and</li> </ul>  |
|-----------------------------|---|
|                             | Housing Operating & Financial Systems (StarRez). Experience using   |
|                             | advanced word processing, graphics, databases, spreadsheets, and<br>pivot tables.   |
|                             | Experience in a college/university residence environment or property  |
|                             | management role with working knowledge of related Residence policies  |
|                             | and procedures and the Residential Tenancies Act (RTA), AODA & MFIPPA   |
|                             | Project management experience from inception to execution.  |
|                             | Experience coordinating and directing the work of others in an office   |
|                             | environment to deliver student centric services across multiple service<br>counters.  |
|                             | Experience coordinating and conducting physical quality assurance   |
|                             | inspections of facilities to audit and report on facility conditions and to<br>complete residence room inspections.                               |
|                             | <ul> <li>Experience managing keys and access cards. Work includes audits,</li> </ul>  |
|                             | quality assurance, and record management with a high attention to detail.   |
|                             | <ul> <li>Experience tracking and updating facility condition records, inventory and<br/>identifying spaces for work orders or repairs.</li> </ul> |
|                             | Experience responding to student health & safety crises such as   |
|                             | suicidal type behaviour, medical emergencies, facility emergencies,<br>severe anxiety and/or sexual assault conduct being reported.               |
|                             | • Experience designing and implementing new operating processes   |
|                             | including documentation, system administration, reporting and end user<br>training.   |
|                             | <ul> <li>Experience with managing accounts receivable, reconciliation,</li> </ul>   |
|                             | financial administration and tracking budgetary expenditures.   |
|                             | Experience analyzing financial data and creating financial reports.   |
|                             | Experience in record management practices and budget preparation.   |
|                             | First Aid and CPR considered an asset   |
| Minimum of eight (8) years  |   |
|                             |   |

# 3. Analysis and Problem Solving

This section relates to the application of analysis and judgement within the scope of the position.

I.

The following charts help to define the level of complexity involved in the analysis or identification of situations, information or problems, the steps taken to develop options, solutions or other actions and the judgement required to do so.

Please provide up to three (3) examples of analysis and problem solving that are regular and recurring and, if present in the position, up to two (2) examples that occur occasionally:

#1 regular & recurring

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|--|---|
| Key issue or problem encountered.  | Housing Operations and College Services fee deadlines and<br>payments are reviewed, tracked and monitored by incumbent.<br>Housing and College Services have many payment deadlines<br>and associated fees each semester. Further there are multiple<br>refund amounts submitted for approval. The incumbent works to<br>compile data from various sources, analyzes for accuracy,<br>completeness and reasonableness.  |
| How is it identified?  | The annual budget process requires submission of occupancy projections, housing fees and ancillary fees to the Senior Management Team and Board of Governors for approval for the upcoming fiscal year.   |
| Is further investigation required to define<br>the situation and/or problem? If so,<br>describe.                                   | The incumbent must develop an understanding of each department<br>to determine which fees are to be applied and which revenues to<br>project for each semester. This usually happens in the form of a<br>meeting with each department support staff and manager. For<br>repeat activities, previous years' fees and results must be reviewed<br>to identify areas of over or under-spending. The incumbent must<br>liaise with budget services to determine if there are<br>process/eligibility changes from prior year.  |
| Explain the analysis used to determine a solution(s) for the situation and/or problem.   | Using financial expertise and understanding of Housing<br>Operations and College Services, the incumbent analyzes<br>quotes, occupancy projections in conjunction with historical<br>trends, contract pricing, and past ledger information to<br>determine if templates provided from support staff/managers are<br>complete and accurate. The incumbent undertakes the analysis<br>with an understanding that errors or omissions can have a<br>significant impact on the future of financial health for a<br>department as the fees cannot be revised after submitted for<br>approval and they are completed 8-12 months prior to semester<br>start. The incumbent must proactively determine if occupancy<br>projections for a new semester are accurate and conduct<br>analysis to create an expense-reduction plan if not. |
| What sources are available to assist the incumbent finding solution(s)? (eg. past practices, established standards or guidelines). | Historical data, Budget Services, Purchasing policies and PRD Leaders can assist with providing information on occupancy projections, ancillary fee structures and applicable policies.   |
| #2 regular & recurring   |   |
| Key issue or problem encountered   | After semester start-up, the residence operating budget indicates<br>less money has been received for the fall semester than was<br>originally budgeted for in residence ancillary revenues.  |
| How is it identified?  | Regular and on-going review and comparison of amounts budgeted<br>in fall revenue account using College Financial Systems and<br>Housing Financial & Operating Systems as student accounts are<br>updated and charges are loaded.   |

| Is further investigation required to define<br>the situation and/or problem? If so,<br>describe. | Regular contact with Financial Aid, Cashier and Accounting<br>Services to compare financial information with residence records to<br>identify potential discrepancies. Adjustments are made as<br>necessary to student account and revisions are made to budget<br>projections.  |  |
|--|--|--|
| Explain the analysis used to determine a solution(s) for the situation and/or problem.           | Finance Services provides a spreadsheet indicating students with<br>impending outstanding financial balances. Accounts are analyzed and<br>cross-referenced with residence student records.<br>Inconsistencies are identified and examined to determine<br>justification of the data and revised where applicable. This<br>information is provided back to Finance Services. |  |

#### Support Staff PDF Residence records are set-up, maintained and tracked using What sources are available to assist the various spreadsheets. College Financial Systems, established incumbent finding solution(s)? (eg. past financial data collection practises, and the comparison of statistical practices, established standards or information from prior semesters are utilized. quidelines). #3 regular & recurring Key issue or problem encountered Errors identified with statistical data for One Card usage in daily reconciliation operations and/or budget preparation / comparisons. Incumbent is able to determine reconciliation figures are not How is it identified? consistent with known / predictable transactional history. Review of transaction counts and card activity at end user locations. Is further investigation required to define Detailed review of transaction summaries and data fields to access the scope of the issue and known time/date errors began. the situation and/or problem? If so, Reconciliation of transactions across numerous platforms is describe. required to identify the issue. The incumbent would propose the required adjustment, consulting with Finance Services, to resolve the issue. Documentation of the journal entry and adjustment would be required to ensure appropriate records management practices. Troubleshooting replication errors to assist in the identification of Explain the analysis used to determine a when failure(s) are occurring. Daily validation testing, including solution(s) for the situation and/or checking for missing data items, valid codes, and valid values. problem. Sorting through transition records, review of formulas, and all user logs for the impacted period. What sources are available to assist the Transaction History incumbent finding solution(s)? (eg. past Past experience practices, established standards or ITS guidelines). One Card Vendor Supervisor

#### #4 regular & recurring

| Key issue or problem encountered.  | As the lead for contract purchase order processing and reconciliation<br>for College Services, the incumbent is responsible for the analysis of<br>College Service contract services invoices to compare scope of work<br>as defined in contract versus billed goods and services.                            |
|--|---|
|  | Review of monthly campus cleaning and Residence turnover invoices from third party cleaning company reflects a greater than anticipated invoiced amount.  |
| How is it identified?  | Incumbent is able to determine reconciliation figures are not<br>consistent with known / predictable transactional history and scope of<br>work as defined in contract (i.e. invoice reflects Residence turnover<br>billed hourly vs. flat rate or exceeds contract fee table allotment).                     |
| Is further investigation required to define<br>the situation and/or problem? If so,<br>describe. | Further investigation is required by the incumbent to establish a comparison of previous or monthly invoices in relation to interpretation of contract terms and bid fee table. Liaise with Purchasing to ensure understanding of contract terms and definitions of work within billing structure.            |
| Explain the analysis used to determine a solution(s) for the situation and/or                    | Detailed review of transaction summaries. Inconsistencies are identified and examined to determine justification of the data.   |
| problem.   | The incumbent would propose the required adjustment, consulting<br>with contract manager to resolve the issue. Documentation of the<br>proposed adjustment would be required to ensure appropriate<br>records management practices.   |
|  | Liaise with Finance and Accounts Payable should credit memos be issued to replace erroneous invoices.   |
|  | Identify to contract manager and/or appropriate budget manager<br>where budget concerns are identified (i.e. an increased work<br>requirement due to higher vacancy rate that anticipated for<br>Residence turnover will result in contract PO line being exhausted<br>and requiring additional fund top up). |
| What sources are available to assist the   | Transaction History   |
| incumbent finding solution(s)? (eg. past   | Purchasing  |
| practices, established standards or guidelines).   | Finance   |
|  | Past experience   |
|  | Vendor  |
|  | Supervisor  |
|  | <b>#1 occasional</b> (if none, please strike out this section)  |
|  |   |

| Key issue or problem encountered   | Residence student reports to the residence office that they are not getting along with their roommate and believe they are being bullied. The resident wants to be moved to another space immediately or will contact the President's Office because they are being harassed.   |
|--|---|
| How is it identified?  | Residence student contacts the Housing Services office directly<br>and the issue is escalated to the incumbent by a student worker.   |
| Is further investigation required to define the situation and/or problem? If so, describe.   | The incumbent would talk privately with the resident to further<br>understand the issue and behaviours associated with the<br>complaint. This would involve understanding the bullying/harassing<br>behaviour, interactions and whether other Fleming staff have been<br>involved to date.  |
| Explain the analysis used to determine a solution(s) for the situation and/or problem.   | Through a fact finding discussion with residence student the incumbent will have a series of detailed questions to ask the student and techniques to use in order to help identify the potential problem. This may include arranging a temporary relocation in residence to maintain a health & safe environment while the issue is investigated. |
| What sources are available to assist the incumbent finding solution(s)? (eg. past practices, established standards or guidelines). | Solution(s) are determined by the Student Rights & Responsibilities<br>Police, Residence community standards, Residence occupancy<br>management protocols and the College Harassment &<br>Discrimination Policy based on the severity of the incident(s).   |
|  | <b>#2 occasional</b> (if none, please strike out this section)  |
| Key issue or problem encountered   | Student crisis situation. Student is extremely upset due to their One<br>Card not working and they cannot access the building or purchase<br>food on-campus. The card stopped working two days ago and<br>report they haven't really eaten since yesterday.   |
| How is it identified?  | Student comes to the Office and complains their one card is not<br>working so they do not have access to their residence building and<br>cannot purchase Food at the cafeteria, informs incumbent that<br>have not eaten today and has a class starting in 15 minutes.  |
| Is further investigation required to define the situation and/or problem? If so, describe.   | Incumbent will need to validate user and card authorization.<br>Immediately investigate further and probe student with basic<br>troubleshooting questions to determine scope, e.g. recent<br>transaction history, specific functionality not working.   |
|  | •   |

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| Explain the analysis used to determine a solution(s) for the situation and/or problem.   | The incumbent would conduct an analysis of card activity and work to replicate error(s) to determine issue and develop a resolution. This may include the issuing of a new card and/or changes to user account settings. Run multiple testing patterns to ensure issue has been resolved.   |
| What sources are available to assist the   | Past Experience   |
| incumbent finding solution(s)? (eg. past   | One Card/Key Scan vendor  |
| practices, established standards or guidelines).   | ITS   |
| guidelines).   | Supervisor or Business Analyst  |
|  | <b>#3 occasional</b> (if none, please strike out this section)  |
| Key issue or problem encountered   | Residence student arrives at the Housing Services office and informs the incumbent that they suspect there is mold in their suite.  |
| How is it identified?  | Residence student informs incumbent of the issue or the issues is brought forward from Residence Life Staff on behalf of the student  |
| Is further investigation required to define<br>the situation and/or problem? If so,<br>describe.                                   | The incumbent would speak with the student to verify the exact location of the suspected mold and escalate the issue to maintenance to go to the suite and confirm the issue. Based on the situation and findings the incumbent may be required to arrange an alternate living space for the students impacted. This would require coordination and ongoing communication with Housing Services administrators.   |
| Explain the analysis used to determine a solution(s) for the situation and/or problem.   | The incumbent would speak with residence maintenance worker to confirm issue, and involved the Manager, College Services to consult with the Manager, Health & Safety to determine the extent of the issue and potential student risk. Factors used in include; the current health of the students, health risk to the students, potential impact to students living environment, type and location of mold, the time of day issue reported, the other students impacted and alternate living spaces available. |
| What sources are available to assist the incumbent finding solution(s)? (eg. past practices, established standards or guidelines). | If the incumbent was not able to contact the residence<br>maintenance worker or appropriate manager, they would contact<br>the Manager, Health & Safety or alternate, directly. Past practises<br>and safety standards are used in the solution-making process.   |

# 4. Planning/Coordinating

Planning is a proactive activity as the incumbent must develop in advance a method of acting or proceeding, while coordinating can be more reactive in nature.

Using the following charts, provide up to three (3) examples of planning and/or coordinating that are regular and recurring and, if present in the position, up to two (2) examples that occur occasionally:

|  | #1 regular & recurring  |
|--|---|
| List the project and the role of the incumbent in this activity.   | Initiates and directs the residence application process for the upcoming Fall/Winter intake working in a team lead capacity for the Housing Services team.  |
| What are the organizational and/or project management skills needed to bring together and integrate this activity? | The application process occurs each semester and this project<br>includes rolling over important dates, establishing key<br>milestones and deliverables, confirming payment dates,<br>updating communication materials and developing an<br>occupancy management model. The work involves identifying<br>and designating task and completion timelines in cooperation<br>with the Housing Services staff. The process includes<br>monitoring applications, processing payments, sending room<br>offers, managing acceptances, waitlists, and cancellations. |
|  | Communication includes correspondence with current<br>students, prospective students, parents, student staff and<br>professional staff. Communication materials include Open<br>House marketing information, website, and printed materials.  |
|  | As students accept rooms the incumbent shifts to manage<br>occupancy taking into consideration identified gender,<br>accommodation requests, student profiles and other room<br>placement factors. It is critical to consider all factors to<br>maximize occupancy while balancing student profiles to create<br>a living-learning environment conducive to student success.<br>Intake process includes monitoring payments, applying late<br>payment fees, collections and cancellations.  |
|  | Errors can lead to unbudgeted vacancies, roommate conflict,<br>and students withdrawing from residence.   |
| List the types of resources required to complete this task, project or activity.                                   | Knowledge is gained through experience, consultation with the<br>Manager, College Services, Manager, Residence Life,<br>Business Analyst and possibly consultation with other College<br>Departments.   |

| How is/are deadline(s) determined?   | Residence applications process aligns with the College<br>application process as determined by the Manager,<br>College Services <del>.</del>  |
|--|---|
|  | Application and payments dates align with the Residence<br>Agreement.   |
|  | The intermediate business process is established with the<br>Housing Services team and approved by the Manager,<br>College Services.  |
| Who determines if changes to the project or<br>activity are required? And who determines<br>whether these changes have an impact on<br>others? Please provide concrete examples. | Changes to the project are initiated in response to the strategic direction of the department/division based on student need and/or operational efficiency as determined by the Manager, College Services.  |
|  | The incumbent, working in cooperation with the Housing<br>Services team, to identify impacts on others. For example,<br>changing the application process from a lottery to first-come,<br>first-served model has significant impact on College enrolment<br>and marketing efforts.  |
|  | #2 regular & recurring  |
| List the project and the role of the incumbent   | Coordinates the collection and tracking of fees and student campus service accounts that includes residence, food   |
| in this activity.  | and campus service fees, deposits, and other funds.   |
| What are the organizational and/or project management skills needed to bring together  |   |
| What are the organizational and/or project   | and campus service fees, deposits, and other funds.<br>Incumbent must have a thorough knowledge of fee payment<br>deadlines, external funding guidelines, and accounting  |
| What are the organizational and/or project management skills needed to bring together  | and campus service fees, deposits, and other funds.<br>Incumbent must have a thorough knowledge of fee payment<br>deadlines, external funding guidelines, and accounting<br>principles.<br>Current and accurate financial information needs to be tracked<br>in order to ensure all charges have been loaded, payments<br>have been received, fees correctly allocated, and the student   |
| What are the organizational and/or project management skills needed to bring together  | and campus service fees, deposits, and other funds.<br>Incumbent must have a thorough knowledge of fee payment<br>deadlines, external funding guidelines, and accounting<br>principles.<br>Current and accurate financial information needs to be tracked<br>in order to ensure all charges have been loaded, payments<br>have been received, fees correctly allocated, and the student<br>account is accurate.<br>Project management skills are required to establish outcomes,<br>milestones, key dates and required resources in a timely<br>fashion to ensure a positive student experience and |

| List the types of resources required to complete this task, project or activity.  | Consulting with the Manager, Residence Life, Financial Aid<br>Office, Accounting Department, and Cashier. Following<br>Residence timelines. Using Evolve to process payments and<br>refunds, and spreadsheets and StarRez to accurately record<br>financial transactions. |
|---|---|
| How is/are deadline(s) determined?  | Residence and College policy dictates appropriate time frames relating to fee collection.   |
|   | Internal policy dictates the sharing of various financial information.  |
| Who determines if changes to the projector<br>activity are required? And who determines<br>whether these changes have an impact on<br>others? Please provide concrete examples. | Housing & Campus Services financial processes aligns with the College financial process.  |
|   | Payment and refund dates align with the Residence, Food Service and One Card Agreements.  |
|   | The intermediate business process is established with the Housing Services team and approved by the Manager, College Services.  |
|   | Exceptions to the established process must be made in consultation with the appropriate supervisor. For example, a student may request waiving the residence cancellation fees based on a medical exception.  |
|   | L   |
|   | #3 regular & recurring  |
|   | Coordinates the collection and tracking of residence  |

| List the project and the role of the incumbent in this activity.   | Coordinates the collection and tracking of residence meal plans and One Card funds (Fleming cash).  |
|--|---|
| What are the organizational and/or project management skills needed to bring together and integrate this activity? | Incumbent must have a thorough knowledge of fee payment deadlines, meal plan offerings, campus services and College accounting processes.   |
|  | Current and accurate meal plan financial information needs to<br>be tracked in order to ensure all payments have been received<br>and proper payment is provided to the College food service<br>provider. |
|  | Track and provide accurate records of meal plan payments to<br>ensure accurate payment is made to the College food service<br>provider.   |

| List the types of resources required to<br>complete this task, project or activity.<br>Generative this task, project or activity.<br>Consult with the Manager, College Services, Fi<br>Office, Accounting Department, College food ser<br>and Cashier to align the front and back office pro-<br>related to loading meal plan and Fleming cash fi<br>student One Cards | rvice provider<br>ocesses                    |
|--|--|
| Using College Financial Systems and Housing<br>Operating Systems to process payments and re<br>accurately record financial transactions.   |  |
| How is/are deadline(s) determined? Residence policy dictates appropriate time frame fee collection and payment to College food service   | •  |
| Internal policy dictates the sharing of various information.   | financial                                    |
| Who determines if changes to the projector activity are required? And who determines Housing & Campus Services financial process.  | sses aligns with                             |
| whether these changes have an impact on<br>others? Please provide concrete examples. Payment and refund dates align with the Res<br>Service and One Card Agreements.   | sidence, Food                                |
| The intermediate business process is establi<br>Housing Services team and approved by the<br>College Services.<br>Exceptions to the established process must be<br>consultation with the appropriate supervisor.   | the Manager,<br>be made in<br>For example, a |
| student is not able to make full payment on th<br>The appropriate supervisor may decide to all<br>extension to the student   |  |
| #4 regular and reoccurring   |  |
| L ist the project and the role of the incumbent Organizing the major move-in of students (Sept   | tember) and the                              |

| List the project and the role of the incumbent in this activity. | Organizing the major move-in of students (September) and the major move-out of students (April) under the general direction of the Manager, College Services. |
|--|---|
|  |   |

| What are the organizational and/or project managementskillsneeded to bring together | Long term project planning from move in to moveout with a variety of start dates as processes occur concurrently. Must coordinate the offers, maintain waitlist, and process fees.   |
|---|--|
| and integrate this activity?  | For move-in, incumbent must have a good knowledge of the significant amount of materials needed and have said materials ready (move in inspection runs, keys One cards, files, signage, etc) and have rooms assigned and all details organized before students arrive. Notes for any outstanding amounts must be in student file and funds must be collected prior to move-in. Each resident must have their one card access confirmed and steel keys issued ensuring there are no errors through a quality assurance process. |
|   | The incumbent will coordinate the physical preparation of the student bedrooms to ensure cleaning and work orders are complete to a high-standard. This includes providing training to other Housing Services staff to complete the work and a physical walk-through of all spaces. This required the incumbent to create standard operating procedures and checklists to ensure quality.  |
|   | For move-out, incumbent must have a good knowledge of materials needed as well as an understanding of the process of students moving out (handing in keys, refunds, collecting any outstanding amount, answering questions, room inspections, signage, etc.)   |
|   | Once students have moved out the incumbent will coordinate the room inspection process to identify any damages and submit work orders or project repair lists. The inspection process requires staff training to ensure consistency in the evaluation and interpretation of charges.   |
| List the types of resources required to complete this task, project or activity.    | For move-in, incumbent must have accurate student records to<br>ensure students moving in have paid and all documentation<br>completed. Need records to include correct keys for students<br>and any documents that may require signing or giving to<br>student.   |
|   | For move-out, incumbent must have accurate student records<br>to collect any outstanding charges, and ensure all keys have<br>been collected before caution refund isinitiated.<br>Documentation is reviewed for next cycle.   |
| How is/are deadline(s) determined?  | Deadline is determined by move-in/out dates that are<br>established by the Manager, College Services and<br>documented in the Residence Contract.  |

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| Who determines if changes to the project or activity are required? And who determines whether these changes have an impact on others? Please provide concrete examples. | The Manager, College Services makes any decisions regarding changes to move-in/out. Manager may question incumbent about the impact a change in policy or procedure may have on the students or others.  |
|---|--|
|   | For example, Manager may change move-in from 1-day to 3-<br>days. The incumbent would need to recalibrate the move-in<br>process, re-orient staff, adjust scheduling and revise the<br>quality assurance process.  |
|   | Residence Manager may decide to extend move-out for<br>students travelling more than 5 hours. This would involve<br>revising the turnover timeline, adjusting the turnover cleaning<br>procedure, staggering staff schedules, scheduling move-out<br>inspections |

### 5. Guiding/Advising Others

This section describes the **assigned responsibility** of the position to guide or advise others (e.g. other employees, students). Focus on the actions taken (rather than the communication skills) that directly assist others in the performance of their work or skill development.

Though Support Staff cannot formally "supervise" others, there may be a requirement to guide others using the incumbent's job expertise. This is beyond being helpful and providing ad hoc advice. It must be an assigned responsibility and must assist or enable others to be able to complete their own tasks.

Check the box(es) that best describe the level of responsibility assigned to the position and provide an example(s) to support the selection, including the positions that the incumbent guides or advises.

| Regular &<br>Recurring | Occasional | Level   | Example  |
|------------------------|------------|---|--|
|                        |            | Minimal requirement to guide/advise<br>others. The incumbent may be<br>required to explain procedures to<br>other employees or students.    |  |
| X                      |            | There is a need for the incumbent<br>to demonstrate correct processes/<br>procedures to others so that they<br>can complete specific tasks. | Demonstrate office procedures to Housing &<br>Campus Service staff and student workers and<br>monitor outcomes to ensure procedures are<br>followed properly.<br>Regular onboarding & training with the student<br>workers to remind them, as necessary, about   |
|                        |            |   | proper office protocol and procedures.<br>Assist with the recruitment, training and<br>communicating with student workers & volunteers   |
| X                      |            | The incumbent recommends a course of action or makes decisions so that others can perform their day-to-day activities.                      | Regular contact with all student workers<br>positions to complete various assigned tasks to<br>ensure the efficient operation of the Housing &<br>Campus Services office, e.g. printing one cards,<br>filing, mail & parcel distribution<br>Provides decision- making guidance to Housing &<br>College Services staff and student workers as it<br>relates to best course of action when few or perhaps<br>multiple options are presented to determine a solution<br>to a business process problem (eg. Residence rooms<br>have been over offered, or first come first applications<br>reflect a need to adjust housing gender preference to<br>ensure occupancy is maximized. |

| x | The incumbent is an active participant and has ongoing involvement in the progress of  | Directs the front line services work of the Housing & College Services staff & student workers.  |
|---|--|--|
|   | others with whom he/she has the<br>responsibility to demonstrate<br>correct processes/procedures or<br>provide direction.  | Provide guidance and training for current and new<br>Housing & College Services staff to adapt to the<br>work environment or orienting other to work<br>processes and methods on an ad hoc basis.                      |
|   |  | Advise Residence Life Staff and assist in their training.  |
|   |  | Monitor the completion of tasks as executed by<br>Housing & College Services staff and student<br>workers related to Housing Services, one<br>card, food service, and conferences in<br>residence throughout the year. |
| X | The incumbent is responsible for<br>allocating tasks to others and<br>recommending a course of action<br>or making necessary decisions to<br>ensure the tasks are completed. | The incumbent will identify and assign<br>administrative tasks related to housing,<br>conference stays in residence and campus<br>services to student workers and Housing &<br>College Services team.                  |

### 6. Independence of Action

Please illustrate the type of independence or autonomy exercised in the position. Consideration is to be given to the degree of freedom and constraints that define the parameters in which the incumbent works.

| What are the instructions that are typically required or provided at the beginning of a work assignment?  |  |  |  |
|---|--|--|--|
| Regular and Recurring   | Occasional (if none, please strike out this section) |  |  |
| Position will operate with a high level of autonomy<br>and independence to execute responsibilities and<br>lead related projects demonstrating diversity in<br>types and complexity of decisions. The incumbent<br>will establish the framework and process to execute<br>the work, while operating within established work<br>priorities and policies. Where necessary, the<br>incumbent will establish team priorities to ensure<br>execution and delivery of services. |  |  |  |
| What rules, procedures, past practices or guidelines are available to guide the incumbent?  |  |  |  |
|   |  |  |  |

| Residence & Campus Services policies and procedures,  |  |
|---|--|
| Residence, One Card & Food Service Agreements,  |  |
| Residence business process timeline,  |  |
| Residence important dates,  |  |
| Departmental work plan & objectives.  |  |
| College Policies and Procedures, Academic<br>Schedule, Evolve and StarRez manuals,<br>Financial/Purchasing Policies, Harassment&<br>Discrimination Policy, Students Rights and<br>Responsibilities. RezNet Policies & Procedures, IT<br>Appropriate Use Policy, VOIP Polices&<br>Procedures. Occupational Health and Safety<br>Guidelines |  |

| How is work reviewed or verified (eg. feedback from others, work processes, Supervisor)?   |  |  |
|--|--|--|
| Regular and Recurring  | Occasional (if none, please strike out this section) |  |
| Most work is performed independently and<br>reviewed as needed<br>Expected to proofread work and perform quality<br>assurance/auditing of processes<br>Regular review of financial performance and<br>budget status.<br>Regular communication/update/review with the<br>appropriate supervisor |  |  |

# 6. Independence of Action

| Describe the type of decisions the incumbent will make in consultation with someone else other than the Supervisor? |  |  |
|---|--|--|
| Regular and Recurring Occasional (if none, please strike out this section)  |  |  |

| The incumbent will lead the response to<br>operational, service and project related issues and<br>concerns that arise with the independence and<br>expectation to resolve problems.                                     | International Office – contact with International Student<br>Services to follow up with inquiries from International<br>students, payment and completion of paperwork from<br>those students. |
|---|---|
| Incumbent will initiate/identify processes often in collaboration with other areas on campus (i.e. Financial Assistance, admissions, accounting, and prepare plan and communicate to students/staff for both campuses). |   |
| Housing & Campus Service staff – consultation on process design and execution. Daily communication concerning day-to-day operations of the residence.   |   |

Describe the type of decisions that would be decided in consultation with the Supervisor.

| !  |  |
|--|--|
| Regular and Recurring  | Occasional (if none, please strike out this section)   |
| Identification of unusual problems referred to the<br>appropriate supervisor for solution or alternative. This<br>could relate to cleaning, maintenance, security, student<br>behaviour, financial or outside inquiry. | Student incident reports that are as a result of a violation of the Residence Community Standards and/or Student Rights & Responsibilities Policy.                   |
| Health & Safety issues or unresolved maintenance issues.   | Aggressive or abusive clients (i.e. students, guests, parents, others) if incumbent identifies it necessary to refer to the manager.                                 |
| Appropriate placement of a student based on an   |  |
| identified accommodation/accessibility need.   | Police (or other agencies') requests for confidential  |
| Relocation of a resident based on an identified need.  | information when the incumbent's response is not respected.  |
| A student worker issue where it affects the team requires identification of potential conflict, performance management or supervisor input or intervention.  | Exceptional repairs that are to be invoiced to student(s).<br>Incumbent determines the actual costs, Supervisor will<br>decide how and who to allocate the costs to. |
| Change to major Residence operations. This could include changing a major move in date or application process.   |  |
| Exceptions related to the Residence, One Card or Food Services agreements.   |  |
| New tasks or changes in direction.   |  |
| Exceptions to established operating procedures.  |  |
| Approving expenditure that would exceed the allocated budget.  |  |
|  |  |

| Describe the type of decisions that would be decided by the incumbent.     |  |  |  |
|--|--|--|--|
| Regular and Recurring Occasional (if none, please strike out this section) |  |  |  |
| 29 October 2020  |  |  |  |

| Incumbent to assess a situation to determine the<br>appropriate course of action, i.e. incumbent handles the<br>situation or seeks out assistance from Student Staff,<br>College Personnel or Community Services. As the<br>incumbent may be alone in the residence complex, they<br>will need to contact supports as needed to assist with<br>any issues. |  |
|--|--|
| Incumbent leads and collaborates with Housing & Campus Services staff to develop and initiate process changes or enhancements as it relates to daily operation or project planning for final review by Manager, College Services.  |  |
| Organizes and develops format to clearly communicate<br>information to potential residents to ensure they are<br>aware of their privileges, expectations and financial<br>timelines to prepare for their residence experience.   |  |
| Any problems encountered (i.e. external funding irregularities) the incumbent would be expected to problem-solve or call resource personnel to resolve.  |  |
| The incumbent must take the initiative to assess client needs, prioritize and respond to those needs quickly and regularly.  |  |
| Any problems encountered (i.e. computer, network<br>problems, financial discrepancies) the incumbent would<br>be expected to problem-solve or call resource<br>personnel to resolve.   |  |
| The incumbent issues repair and cleaning charges to the appropriate parties.   |  |

### 7. Service Delivery

This section looks at the service relationship that is an assigned requirement of the position. It considers the required manner in which the position delivers service to customers. It is not intended to examine the incumbent's interpersonal relationship with those customers and the normal anticipation of what customers want and then supplying it efficiently. It considers how the request for service is received and the degree to which the position is required to design and fulfil the service requirement. A "customer" is defined in the broadest sense as a person or groups of people and can be internal or external to the College.

In the table below, list the key service(s) and its associated customers. Describe how the request for service is received by the incumbent, how the service is carried out and the frequency.

| Information on the service  |   | Customer                     | Frequency     |
|---|---|------------------------------|---------------|
| How is it received?   | How is it carried out?  |                              | (D, W, M. I)* |
| Front line contact person for<br>the Housing & College<br>Services office | <ul> <li>Most information requests are<br/>fairly straight forward with an<br/>established process</li> </ul>   | Residence Students           | D             |
|   | <ul> <li>Must question the person to<br/>ensure correct program,<br/>campus, and start dates are</li> </ul>   | Prospective Students         | D             |
|   | <ul> <li>established.</li> <li>If the incumbent cannot answer the question, then they</li> </ul>  | Parents                      | D             |
|   | <ul> <li>will ask questions of the clients<br/>to determine who the inquiry<br/>should be forwarded to</li> <li>Information requests can be in<br/>person, phone, e-mail or more<br/>rarely, by mail</li> </ul> | Public                       | D             |
| Contact person for student  | Work order requests are   | College Maintenance          | D             |
| issues regarding Housing & College Services.                              | submitted by students, staff,<br>and Campus Security  | Contract Cleaning<br>Company | D             |
|   | <ul> <li>Clients questions and service<br/>problems are identified to<br/>incumbent</li> </ul>  | Outside Contractors          | W             |
| Contact with PRD and/or IT<br>Department                                  | Correspondence with PRD &     IT  | IT Department                | W             |
|   | Ticket system, e-mail, phone calls  |                              |               |

| Contact person for the<br>College Community regarding<br>inquiries about Residence &<br>Campus Service information | <ul> <li>Provide information about<br/>room availability and<br/>information about Residence<br/>costs and facilities</li> <li>Provide information about<br/>students to other departments<br/>in the College Community to<br/>assist with fee payment</li> <li>Provide information to College<br/>Department to ensure the<br/>payment of invoices.</li> </ul> | Off-Campus Housing<br>International Office<br>Financial Aid & Cashier's<br>Office<br>Finance Department<br>Purchasing Department<br>Housing & Campus<br>Services student workers | W<br>M<br>W<br>D<br>D |
|--|---|--|-----------------------|
|--|---|--|-----------------------|

\* D = Daily W = Weekly M = Monthly I = Infrequently

### 8. Communication

In the table below indicate the type of communication skills required to deal effectively with others. Be sure to list both verbal (e.g. exchanging information, formal presentations) and written (e.g. initiate memos, reports, proposals) in the section(s) that best describes the method of communication.

| Communication Skill/Method                                      | Example   | Audience   | Frequency<br>(D, W, M ,I)* |
|---|---|--|----------------------------|
| Exchanging routine<br>information, extending<br>common courtesy | Exchange student records and<br>financial information, identify<br>problems                 | Financial Aid Office,<br>Records Staff                                 | W                          |
|   | Submit work orders to appropriate<br>department or outside contractor,<br>identify problems | Maintenance, Cleaners,<br>IT, contractors,<br>suppliers, service reps. | D                          |
|   | Refer students, advertising vacant residence rooms.   | Off campus housing   | W                          |
|   | Provide information to International Students about availability of                         | Liaison, public  | D                          |
|   | residence, costs, etc.  | International Students,<br>International Office                        | Μ                          |
|   | Housing & Campus Service office<br>procedures   | Student workers  | D                          |
|   |   |  |                            |
|   |   | <br> <br> <br>   |                            |

| Explanation and                               | Provide fee information, confirmation<br>of receipt of fees, identify potential   | Financial Assistance  | D |
|---|---|---|---|
| interpretation of information<br>or ideas     | problems  | Accounting  | D |
|   | Refer students, discuss difficult interpersonal or sensitive situations.  | Residence Life  | W |
|   | Housing systems administration  | Business Analyst<br>IT staff  | D |
|   | requirements, IT work orders,<br>Internet / phone issues  | Housing & Campus<br>Services staff  |   |
|   | Discuss problem situations; identify<br>potential resolution based on policy,<br>projects, and initiatives.   | Housing & Campus<br>Services staff<br>Student workers<br>Housing & Campus<br>Services staff | D |
|   | Liaison, lead service improvement projects, process redesign.   | Parents, students and potential students  | D |
|   | Advise on policy, give guidance in terms of work timelines and documents  |   | D |
|   |   |   |   |
|   | Advise re: policy and procedures,<br>discuss options for payment of fees,<br>resolve conflict, explain processes -<br>Provides guidance to ensure<br>accurate information and referrals |   | D |
| Imparting technical<br>information and advice | Providing technical instructions<br>related to StarRez use by student   | Housing Services staff  | м |
|   | workers or peers (as required)  | Student workers   | D |
|   | Providing direction to student workers  | Student workers   | W |
|   | ;<br>;<br>;<br>;<br>;   | ;<br>;<br>;<br>;<br>;   | D |

| Instructing or training             | Provide orientation & training<br>regarding work instructions to<br>student workers at the front desk | Student workers | D |
|-------------------------------------|---|-----------------|---|
| Obtaining cooperation or<br>consent | Development of payment plans for residents with late payments   | Students        | М |
| Negotiating                         |   |                 |   |

\* D = Daily W = Weekly M = Monthly I = Infrequently

### 9. Physical Effort

In the tables below, describe the type of physical activity that is required on a regular basis. Please indicate the activity as well as the frequency, the average duration of each activity and whether there is the ability to reduce any strain by changing positions or performing another activity. Activities to be considered are sitting, standing, walking, climbing, crouching, lifting and/or carrying light, medium or heavy objects, pushing, pulling, working in an awkward position or maintaining one position for a long period.

| Physical Activity   | Frequency<br>(D, W, M, I)* | Duration            |                        |                      | Ability to reduce<br>strain |    |     |
|---|----------------------------|---------------------|------------------------|----------------------|-----------------------------|----|-----|
|   |                            | < 1 hr at<br>a time | 1 - 2 hrs<br>at a time | > 2 hrs at<br>a time | Yes                         | No | N/A |
| Sitting at desk when keyboarding and at meetings  | D                          |                     |                        | х                    | Х                           |    |     |
| Physical inspections of residence buildings and grounds.  | W                          |                     | Х                      |                      | Х                           |    |     |
| Sorting mail & parcels  | I                          | Х                   |                        |                      | Х                           |    |     |
| Physical inspections and quality<br>assurance assessments of<br>residence suites, bedrooms and<br>common shared spaces during<br>Residence turnover cleaning<br>periods and facility rejuvenation<br>projects |                            |                     |                        | X                    |                             |    |     |
|   |                            |                     |                        |                      |                             |    |     |

\* D = Daily W = Weekly M = Monthly I = Infrequently

If lifting is required, please indicate the weights below and provide examples.

- $\Box$  Light (up to 5 kg or 11 lbs)
- X Medium (between 5 to 20 kg or 11 to 44 lbs)
- □ Heavy (over 20 kg or 44 lbs)

Parcels, supplies, furniture, signage

### 10. Audio Visual Effort

Describe the degree of attention or focus required to perform tasks taking into consideration:

- the audio/visual effort and the focus or concentration needed to perform a task and the duration of the task, including breaks (eg. up to 2 hours at one time including scheduled breaks)
- impact on attention or focus due to changes to deadlines or priorities
- the need for the incumbent to switch attention between tasks (eg. multi-tasking where each task requires focus or concentration)
- whether the level of concentration can be maintained throughout the task or is broken due to the number of disruptions

Provide up to three (3) examples of activities that require a higher than usual need for focus and concentration.

| Activity #1  | Frequency     |                  |                  | n                |  |  |
|--|---------------|------------------|------------------|------------------|--|--|
|  | (D, W, M, I)* | Short < 30 mins  | Long up to 2 hrs | Extended > 2 hrs |  |  |
| Data Input   | D             | Х                |                  |                  |  |  |
| Can concentration or focus be maintained throughout the duration of the activity? If not, why?<br>X Usually Sometimes concentration is difficult to maintain due to phone calls or students/public<br>at the counter requiring assistance.<br>No |               |                  |                  |                  |  |  |
| Activity #2  | Frequency     | Average Duration |                  |                  |  |  |
|  | (D, W, M, I)* | Short < 30 mins  | Long up to 2 hrs | Extended > 2 hrs |  |  |
| Auditing financial accounts& reporting   | W             |                  | Х                |                  |  |  |

Can concentration or focus be maintained throughout the duration of the activity? If not, why? X Usually Sometimes concentration is difficult to maintain due to phone calls or students/public at the counter requiring No assistance.

| Activity #3  | Frequency<br>(D, W, M, I)* | Average Duration |                  |                  |  |  |
|--|----------------------------|------------------|------------------|------------------|--|--|
|  |                            | Short < 30 mins  | Long up to 2 hrs | Extended > 2 hrs |  |  |
| Completing <del>daily f</del> inancial deposits  | D                          | Х                |                  |                  |  |  |
| Can concentration or focus be maintained throughout the duration of the activity? If not, why?<br>X Usually Sometimes concentration is difficult to maintain due to phone calls or students/public<br>at the counter requiring<br>No assistance. |                            |                  |                  |                  |  |  |

\* D = Daily W = Weekly M = Monthly I = Infrequently

## 11. Working Environment

Please check the appropriate box(es) that best describes the work environment and the corresponding frequency and provide an example of the condition.

| Working Conditions  | Examples  | Frequency<br>(D, W, M, I)* |  |  |  |
|---|---|----------------------------|--|--|--|
| X acceptable working conditions (minimal exposure to the conditions listed below)     | Shared multifunctional working environment.   | D                          |  |  |  |
| accessing crawl spaces/confined spaces  |   |                            |  |  |  |
| X dealing with abusive people   | Students when dealing with residence discipline/policy decision   | I                          |  |  |  |
| <ul> <li>dealing with abusive peoplewho pose a<br/>threat of physical harm</li> </ul> |   |                            |  |  |  |
| X difficult weather conditions  | Walking around the residence village to assess financial costs of damages   | I                          |  |  |  |
| exposure to extreme weather conditions  |   |                            |  |  |  |
| <ul> <li>exposure to very high or low<br/>temperatures (e.g. freezers)</li> </ul>     |   |                            |  |  |  |
| handling hazardous substances   |   |                            |  |  |  |
| X smelly, dirty or noisy environment  | Fire alarms can be noisy at times.<br>Entering students' private bedrooms (e.g.<br>personal belongings blocking access,<br>garbage. | I                          |  |  |  |
| □ travel  |   |                            |  |  |  |
| working in isolated or crowded situations   |   |                            |  |  |  |
| other (explain)   |   |                            |  |  |  |
| D = Daily M = Monthly W = Weekly I = Infrequently                                     |   |                            |  |  |  |